



ANNUAL REPORT

FOR THE YEAR ENDED 31 OCTOBER 2022

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KEITH HOLMAN



Keith Victor Holman, MBE (11 September 1927 – 11 October 2011) was an Australian Rugby League footballer, a national and state representative halfback whose club career was with Western Suburbs from 1948 to 1961. He has been named as one of the nation's finest footballers

of the 20th Century. After retiring as a player, Holman was coach of Wests and later became one of the game's top-level referees.

He was appointed a Member of the Order of the British Empire (MBE) in 1977. He had the rare honour of being made a Life Member of Western Suburbs while still playing and was awarded Life Membership of the New South Wales Rugby League in 1983. He was later selected in the Wests Tigers' Team of the Century and the Western Suburbs Magpies Team of the Century.

In 2003, he was admitted into the Australian Rugby League Hall of Fame and in 2007, he was selected by a panel of experts as the halfback in the Australian 'Team of the 50s'. In February 2008, Holman was named in the list of Australia's 100 Greatest Players (1908–2007), which was commissioned by the NRL and ARL to celebrate the code's centenary year in Australia. In 2008, the Western Suburbs Magpies celebrated their centenary by inducting six inaugural members into the club's Hall of Fame. These six included Holman.

KEITH BARNES



William Keith Barnes AM (born 30 October 1934), also known by the nickname of "Golden Boots", is a Welsh-born Australian Rugby League footballer who played in the 1950s and 1960s, and coached in the 1960s, 1970s and 1980s. He was a fullback for the Australian

national team and for the Balmain Tigers. He played in 14 Tests between 1959 and 1966 and as national captain on 12 occasions. After his playing days, Barnes became an outstanding administrator with the Balmain Club, as well as co-commentating on the Amco Cup on Network Ten with Ray Warren in the 1970s.

An excellent goal kicker, he is considered one of the nation's finest footballers of the 20th Century. At the turn of the century, Barnes was honoured with selection in the Balmain's Team of the Century and in the Wests Tigers' Team of the Century. The Wests Tigers annual Best Player Award is the Kelly-Barnes Award. In 2007, he was inducted into the Australian Rugby League Hall of Fame.

In February 2008, Barnes was named in the list of Australia's 100 Greatest Players (1908–2007) which was commissioned by the NRL and ARL to celebrate the code's centenary year in Australia. On 26 January 1996, he was named a Member of the Order of Australia in "recognition of service to rugby league as a player and administrator". On 24 October 2000, he was awarded the Australian Sports Medal for his rugby league achievements.

BEHIND THE NAME

Beyond their masterful rugby league talents, Keith Holman and Keith Barnes were men of integrity.

They achieved acknowledgement from their respective countries for their contributions both on and off the field. They were men of honour, pride and commitment. They represented the best in their sport and in the game.

We pay homage to their courage and determination, unflagging spirit and ability to bring people together in support of their team.

It's our desire to harness that same spirit and forge a partnership that will acknowledge them now and for a long time into the future.







ABOUT HOLMAN BARNES GROUP (HBG)

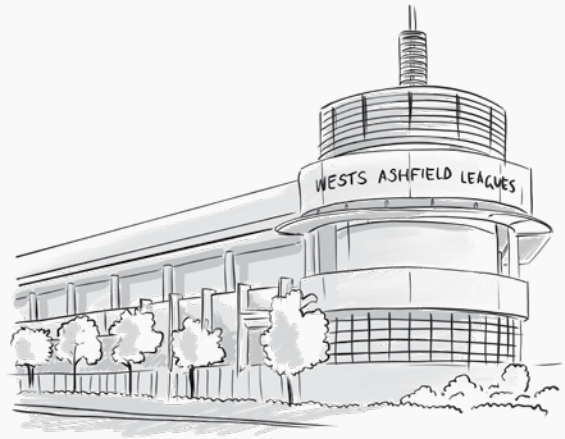
Established in October 1955 to support the Western Suburbs District Rugby League Football Club, Holman Barnes Group has steadily grown from its very small beginnings. Commencing operations in a small building located on what is now one of our carparks, we grew and underwent our first major redevelopment in the early 60s and in October 2002, operations moved into the current Wests Ashfield building.

Our three clubs (Wests Ashfield, Croydon Sports and Markets Club) are conveniently located, providing a large variety of entertainment facilities, including function rooms and state-of-the-art dining options.

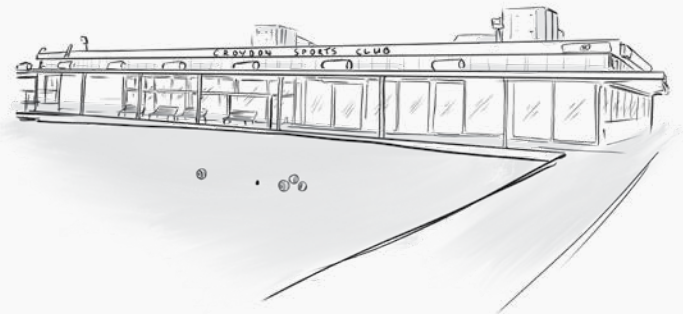
Holman Barnes Group is committed to providing high standards of service delivery, ongoing support to the local community and providing the best general entertainment and hospitality services for our diverse membership.

Our membership has grown steadily over the years and is now recognised as one of the most culturally diverse of any club. With a proud tradition of providing quality service, we have a strong commitment to improving and expanding business operations and extending the range and quality of services we offer.

WESTS ASHFIELD



CROYDON SPORTS

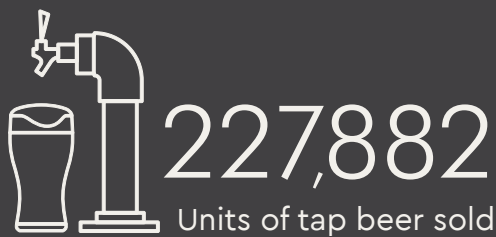


MARKETS CLUB

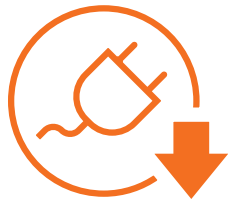


FACTS & FIGURES

2021/22

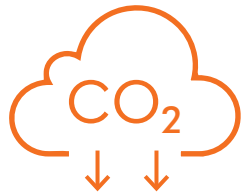


For the 12 months of 2022, Holman Barnes Group reduced their energy consumption by...



682,819 kWh

or 15.4%
compared to 2019



This equates to

560 tonnes

in CO₂ emissions



This is equivalent
to planting

2,800

trees per year

Furthermore, your Club reduced
their energy costs by...



\$184,922

compared to 2019

This equates to

24.5%
savings

*2022 Figures reflected are in comparison to FY 2019, due to two shutdowns of our venues over 2020 & 2021 caused by Covid-19 lockdown measures.

BOARD OF DIRECTORS



TONY ANDREACCHIO
CHAIRMAN

With almost three decades' experience in local business (the past 20 as Principal of Raine & Horne Real Estate Ashfield), over 30 years' membership of Wests Ashfield and a lifelong passion for rugby league, Tony Andreacchio is a true local.

For more than a decade, Tony has been an executive of the Ashfield Chamber of Commerce; Area Chairman of the Ashfield Salvation Army Red Shield Appeal and in recent times, was appointed to the Vincentian Fathers Advisory Board Oceania.

His many and varied social and community interests include financial support of the Rev. Bill Crews Exodus Foundation, Father Chris Riley's Youth Off the Streets, APIA Leichhardt Tigers Soccer Club and Inner West sport.

Tony is a long-time member of the Pratten Park Magpies and was appointed to the Board of Western Suburbs District Rugby League Football Club in 2014. Tony is committed to the integration of the Wests family, while maintaining the Magpie heritage and identity.

He has been a Board member of the NRL Wests Tigers since 2012.

Raised in Summer Hill, Tony has lived in the Inner West his whole life and has passionately followed rugby league, supporting the Western Suburbs Magpies since their days at Pratten Park and now the Wests Tigers.

With his hands-on, local business knowledge and active membership of more than a dozen social and sporting clubs and organisations, Tony brings to Wests Ashfield real-world financial acumen, competitive insight and enthusiasm. Tony is also a member of the Australian Institute of Company Directors.



JULIE ROMERO
DEPUTY CHAIR

Julie Romero is the first female Director and Deputy Chair in the Club's history; a significant achievement. Julie is also the Deputy Chair of Wests Magpies, a Director of Wests Tigers, Chair of Wests Ashfield Board Audit and Risk Committee, Chair of Wests Ashfield Building and Future Projects Committee, and a member of Wests Ashfield Governance Committee.

Wests has been a part of Julie's life for as long as she can remember. She is a lifelong Wests Magpies supporter who started attending games when she was three years old. In 1987, when Wests Magpies relocated to Campbelltown, Julie volunteered her time as a founding Secretary of the official Western Suburbs Magpies Supporters Club. The Supporters Club raised valuable funds for the football club every year.

Julie became a Debenture Holder in January 2009 and held the role of Secretary from February 2010 to December 2012. In February 2014, Julie was elected Debenture Holder Chairperson and held that role until February 2020, when she was nominated for election to the Board of Directors. Being a Director of Wests Ashfield has been an ambition of Julie's and the driving force behind her application for a Debenture. She has previously been the Wests Ashfield nominee on the Board of the Western Suburbs Magpies, serving a 3-year term.

Aside from Wests, Julie is passionate about her family and her career and has many other varied interests. She has a 35+ year career in the insurance industry and has worked for Australia's largest insurer, as well as one of the largest global brokerages. She has held leadership and managerial roles and worked extensively in business development, sales and marketing, corporate governance, relationship and account management. Julie has strong business acumen and skills, including experience managing organisational P&L, as well as enforcing risk management and minimisation strategies.

The ethics and values held by Julie include honesty, respect, courage and open-mindedness. Julie greatly values the work Wests does in the community and has a keen interest in diversification of income streams and sound governance to protect the Club's future and preserve its rich history and tradition.



DENNIS BURGESS
DIRECTOR

Dennis is a professional musician and Managing Director of Burgess Ventures, which encompasses Regal Records, A Red Letter Day (Event Management), UBERfest Festivals, Burgess Bookings, Above All Secretarial, 'Double D' 'Burgess British Blues Boys' 'Good Times' and 'Dead Singer Band - Lost Legends Showcase'.

Through Denny Burgess Management, he looks after the affairs of Australian Idol performers Rebekah LaVauney and Peter Ryan. He has been a Debenture Holder of 'Western Suburbs Leagues Club Ltd' since 1996 and a Director for the past 22 years.

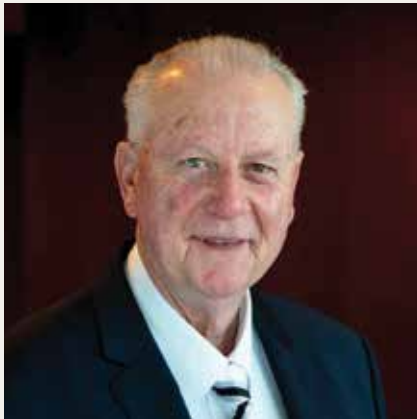
Dennis has also served time as Director of Western Suburbs Magpies and is the songwriter/performer of one of Wests Magpies Club Songs - 'Glory Boys'.

Other business involvements include being Chairman of the 'Australian Songwriters Association' (ASA), Director of 'Association of Artists Managers' (AAM), Director of the 'Australian Songwriters Official National Group' (ASONG), and an active member of both the 'Association of Independent Record Labels' (AIR) and 'Support Act Limited' (SAL).

Born and raised in Wests territory, Dennis was educated at Christian Brothers College, Burwood. He is married to Clare and father to 22-year-old son Cole. Dennis is passionate about Wests; its past, its present and its future.

As Chairman of Wests Magpies Events Committee and a member of the Finance Committee, he was pleased to play a part in the Magpies Centenary Celebrations in 2008.

Dennis is currently a Director of Wests Tigers and Chairman of Wests Ashfield Community Engagement Committee. He also sits on the Club's Judiciary Committee and Heritage Committee.



RICK WAYDE
DIRECTOR

Raised in Lidcombe and residing in Croydon for the past 15 years, Rick has followed the fortunes of the Western Suburbs Rugby League team (Wests Magpies) and witnessed the evolution of Wests Ashfield Leagues Club since his earliest days.

Rick initially became a Football Club Official in 1981 and was appointed as the Magpies' first full-time General Manager in 1983. Subsequently, Rick has served on a variety of Wests Boards, initially elected as a Director of Wests Ashfield Leagues Club in 1984.

Rick has been employed in a variety of other roles with sporting and business bodies, including being appointed as South Sydney Rugby League Club's inaugural Marketing Director. Along with a long-term involvement in broadcasting, including stints at several prominent Sydney radio stations, Rick also served as National Advertising Manager for Festival Records for eight years, until 1983.

The continued development of Wests Ashfield, Markets Club at Flemington and Croydon Sports plus the exciting new development at Rozelle, as first class amenities for members and guests, remains a priority for Rick. His Club activities include organising and compering, on occasion, fundraising initiatives for both the Wests Magpies (e.g. 'Magpie Heritage Night') and the Western Suburbs District Cricket Club, where Rick is currently Vice President.

As Director of Wests Tigers, he is Chair of the Heritage Committee and Wests Tigers Foundation. Rick is also responsible for co-ordinating the activities of Wests Archives.



MICK LIUBINSKAS
DIRECTOR

Mick has continued involvement in the field of IT Service Management within the IT world, allowing him to maintain his commitment to the Wests Magpies and the teams within the football club.

With wife Vicki who is teaching Pre-kindergarten at MLC College, they have two sons, Todd and Kodi. Mick also assists with Vicki's Foundation, called Let's Get Going, a wellbeing program for athletes with an intellectual disability.

Mick's distinguished career as a rugby league player began with the Wests Magpies in 1972 and included stints at Balmain and Umina on the NSW Central Coast, prior to his retirement in 1981. He continued his involvement in rugby league through various roles that included Western Suburbs Jersey Flegg coach in 1995-96, Metropolitan Cup in 2000 and a Junior Representative Selector for NSWRL 2003-2009.

His current sporting endeavours include regular fitness sessions, golf and surfing.

As well as being a Debenture Holder and Director of Wests Ashfield, Mick is also President of the Pratten Park Magpies Past Players Association and a member of the Men of League Foundation.

He continues to develop and maintain longstanding friendships and business relationships through his outgoing approach, resulting in a wide network of contacts in both business and sport.

Mick brings to the Board a wealth of Wests history, strong business acumen and a welcoming approach.



VINCE TROPIANO
DIRECTOR

Appointed to the Board of Directors in July 2020, Vince Troiano has been a member of the Club since the late 1980s and a Debenture Holder since February 1996.

Vince has recently retired from the motor vehicle industry, after serving 48 successful years in senior leadership positions within the Australian Ford Motor Company.

During this period, Vince served as the President for the Service Managers Association and also as the Delegate for the NSW Service Managers Association.

He has been awarded and decorated with honours such as the prestigious Ford Motor Company Presidents' Award on 16 occasions and has won Platinum and Gold Awards for Highest Growth Achiever in Sales and Excellence in Customer Service.

His management abilities have seen him train and lead 500 apprentices and 400 technicians. He has an obsession for customer service and the ability to lead by example, whilst delivering immediate and sustainable results.

Vince's professional qualifications include – Diploma in Sales & Marketing, ClubsNSW Certificate in Finance for Club Boards and ClubsNSW Certificate in Director Foundation and Management Collaboration.

Vince's success comes from his devotion to family, friends and the Western Suburbs Football Club.



DAVID GILBERT
DIRECTOR

David has over 25 years' sports administration experience in Australia & the UK, which includes 12 years as the Chief Executive Officer of Cricket NSW (2001–2013).

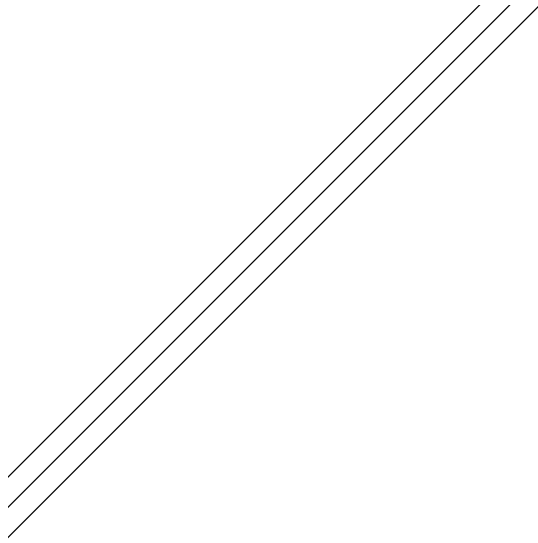
David has served as a Board Director for the Bradman Foundation, NSW Business Chamber and the Sydney Cricket & Sports Ground Trust during this period. He was the President of the Western Suburbs District Cricket Club between 2014–2018.

His connection with Wests Ashfield stretches back to the 1980s when he played cricket for Western Suburbs at Pratten Park. He enjoyed a decade-long playing career at State level for NSW and Tasmania and represented Australia in nine Test matches & 14 One-day Internationals before retiring in 1992. He is a lifelong sports fan, with a particular passion for golf and is a member of Concord Golf Club.

A Wests Ashfield member since 2014, David became a Debenture Holder in 2019 and was appointed to the Club's Board in August 2021 to fill the casual vacancy caused by the passing of former Chairman, Mike Bailey OAM. He was re-elected a Director for a three-year term in March 2022.

He is the Chair of Wests Ashfield's Governance Committee and a member of the Community Engagement/ClubGRANTS and Future Projects/Building Committees.

A father of two adult daughters, David is currently employed by Cricket Australia as a match referee for their male and female National competitions.



CHAIRMAN'S REPORT

On behalf of the Board of Directors, I am pleased to submit for your approval and adoption the Annual Report for the year ending 31 October 2022. Whilst the COVID-19 pandemic may have changed the way we go about our lives, it was a relief to finally return to some semblance of normality in 2022, which is reflected in the record trading results achieved by the Holman Barnes Group as detailed in the financial report. My sincere congratulations to all involved.

This outstanding financial outcome greatly assisted in giving the Club the autonomy to give back to the community on so many levels. Our three categories of ClubGRANTS funding for the financial year totalled \$3,215,767, an increase of almost one million dollars on the previous year.

Category 1 funding once again benefitted so many worthy charity and welfare organisations including The Rev. Bill Crews Foundation, The Infants Home Ashfield, PCYC, Refugee Advice & Casework Service and Bridge for Asylum Seekers Inc. to name a few. Category 2 financially supported several local schools, community clubs and 32 local sporting clubs. Category 3 enabled the Club to assist with in-kind donations such as room and venue hire, vouchers, marketing assistance and materials.

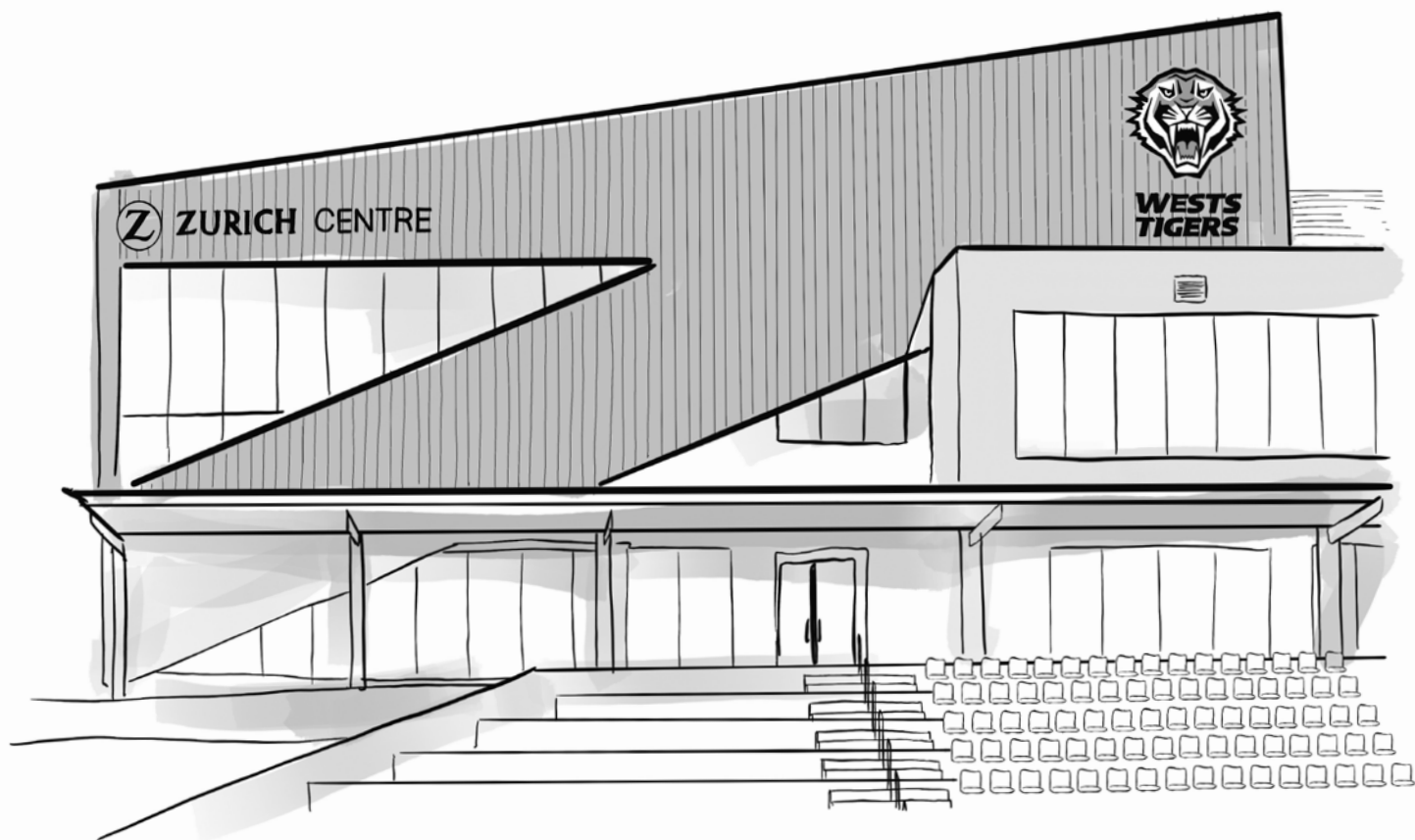
I am delighted to inform you that May 2023, will see the return of our gala sports presentation evening, The Magpie Sports Award. This is the first time since 2019

that we are able to stage this event, recognising and rewarding outstanding achievements by sports people and their organisations in the local community.

Our support of Rugby League was spread across all of our football entities, Wests Magpies, Wests Tigers and Balmain Junior League, with the Group committing \$1.8M towards football propagation. The judicious recruitment drive undertaken by returning Wests Tigers Coach Tim Sheens, along with the outstanding crop of juniors emerging from Wests Magpies premiership winning Harold Matthews Cup side, should surely indicate that better days are imminent for both Wests Magpies Knock On Effect and Wests Tigers NRL teams!

We also eagerly await the debut of the inaugural Wests Tigers NRLW team in 2023, which will be bolstered by members of the all-conquering Tarsha Gale Cup team of 2022. Please show your support for our teams at all levels in 2023.

Late last year, Zurich Centre, the Wests Tigers Centre of Excellence, was opened on the old Concord Oval site; a world-class high performance facility and integrated community centre. State-of-the-art facilities include a gymnasium, medical and treatment areas, sports science facility, aquatic recovery, meeting rooms, media studio and lecture theatre, along with locker rooms for both NRL and NRLW

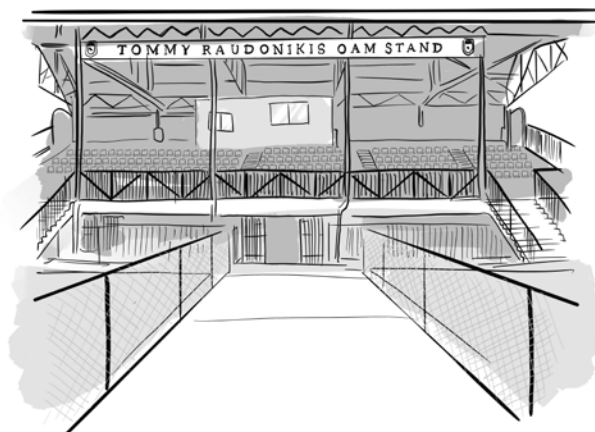


teams. There are also sporting and leisure facilities for the community at large on the site adjacent to the Zurich Centre. This magnificent complex can only augur well for the future of both Wests Tigers top-flight teams.

Whilst the return to Lidcombe Oval by the Wests Magpies senior teams in 2022 was universally welcomed by supporters, more good news comes with the renaming of the grandstand 'The Tommy Raudonikis OAM Stand', as a tribute to a favourite son and fierce competitor who we lost in 2021. An upgrade of facilities at the grand old ground are also taking place - to date, an additional change room has been added along with enhancements to the existing change rooms and with an enthusiastic local council on board, a grant for new grandstand seating and further improvements has been received. With all three senior Magpie teams training and playing home games there this year, the homecoming will be complete.

In closing, I convey my gratitude to fellow Board members for your adherence to corporate governance and your dedication, loyalty and commitment to providing our members and community with the very best of facilities in a secure, welcoming environment.

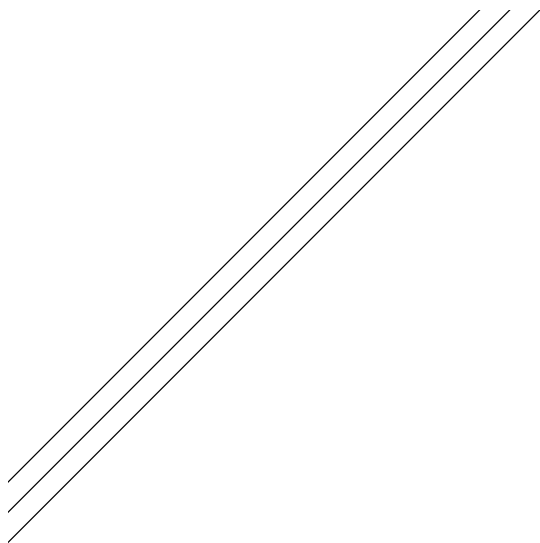
I wish to express sincere appreciation to our CEO Simon Cook, his executive and management teams, and all our wonderful staff. On behalf of the Board,



I thank them for a successful year in supporting our objectives. Gratitude to our staff is also due for their diligence and superior customer service that has made our Club the envy of others.

And finally, but not least, thank you to our members for your loyalty and continuing support of the Club. We wish you all the very best for your health and happiness in the year ahead.

TONY ANDREACCHIO
CHAIRMAN



CEO'S REPORT

It is my pleasure to share with you the 68th Annual Report of Western Suburbs Leagues Club Ltd for the financial year ending 31 October 2022.

FINANCE

As demonstrated in the financial report, Wests Ashfield, the registered Club, in conjunction with the Sports Club at Croydon and Markets Club at Flemington produced revenue of \$45.8M and a net profit of \$9.3M. This is a 42% increase on the prior year revenue and 138% increase in profit (noting that all three venues were shut down for a period of 15 weeks in 2021 due to COVID-19).

Wests Ashfield maintains cash and cash equivalents of \$16.2M and net assets of \$71.2M, although the current market valuation of assets including land, buildings, plant and equipment sits at \$105M.

The consolidated entity (Western Suburbs Leagues Club Limited, Western Suburbs District Rugby League Football Club Limited, and Wests Tigers Rugby League Football Pty Ltd) produced revenue of \$82.5M and a consolidated net profit of \$1.3M. This profit, however, contains impairment expenses relating to the Centre of Excellence for Wests Tigers of \$13.6M. Based on commercial terms, this values the right-of-use asset for the lease of the Centre of Excellence at \$2M, which will be amortised over the 20-year term of the lease. Refer note 9 (right-of-use assets) in the Director's Report and financial report for more detail.

OUR VALUES AND FUTURE VISION

During the year, your Board and executive team formulated a Master Plan encompassing our vision for the next 15 years, along with our Strategic Plan, reaffirming our core values and short-term goals.

The Strategic Plan focused on enhancing the member experience through outstanding customer service, quality product and world-class facilities; establishing our reputation as a preferred employer; having our venues recognised and respected as essential components of their communities and to fully support our Rugby League entities as they strive to be successful in their respective competitions.

The overarching Master Plan, based on projected revenue and cash flow, is a timeline for some exciting growth of existing and potential new properties. Commencing with an upgrade to the carpark and facade at Croydon Sports in 2023, the re-opening of a licensed club on the site of the former Balmain Leagues Club at Rozelle in 2025, extending the floorspace of level 2 over the carpark at Wests Ashfield in 2026, a full refurbishment of Croydon Sports in 2027 and in the ensuing years, a possible hotel above our Ashfield site, with retail space below. Whilst there are many variables that may impact this timeline, I commend the Board and fellow management on their vision and enterprise on setting such ambitious goals.

HONOURING MIKE BAILEY OAM

With the term 'social distancing' finally becoming less a part of the vernacular, we were honoured to pay tribute to our former Chairman, Mike Bailey OAM, who tragically passed away in June 2021 at the height of COVID-19 restrictions. Your Club hosted a function celebrating Mike's life, which he so richly deserved. Hundreds of Mike's friends and acquaintances from all walks of life gathered along with his wife Helena and son Michael, to reminisce on how he had touched the lives of so many.

It was a great honour for me to address the gathering about a wonderful human being who was a dear friend, colleague and confidante; a man who helped elevate this Club to where it is today.

GOING GREENER

Wests Ashfield have taken a number of steps to reduce our carbon footprint in recent years. Following on from the rooftop installation of solar panels, the Club also upgraded its Building Management System to better monitor energy efficiency and subsequent usage. These initiatives, along with the installation of six new, more efficient air-conditioning units, has seen our energy consumption fall by 15% on the last full year of trading prior to the COVID-19 lockdowns (2019).

This equates to a reduction of 682,000kWh or 560 tonnes less CO₂ emissions – or the equivalent of planting 2,800 trees per year and in a time of rising energy costs, a saving of \$185,000 in real dollar terms, compared to 2019.

COMMUNITY

High on the list of our core values is assisting the community and providing a platform, where possible, to promote the initiatives of local schools and organisations. Some highlights of our involvement in 2022, include certificate presentation ceremonies and displays in our foyer for Ashfield Public School's 'Trashion Show' and 'Refugee Week', the allocation of more than 500 hours in hands-on support to the Rev. Bill Crews Foundation, Community Art Competition & Exhibition for budding talent from local schools and the Secondary Schools Scholarship Program to name but a few. Please see Our Community stories for further details.

INTRA CLUBS

At the beginning of 2022, the Holman Barnes Group supported 29 sporting organisations within its Intra Club portfolio and by the year's end, following the annual sports submission review and assessment process, the total increased to 32. This translates to widespread local community support of sporting organisations for the benefit of 15,766 registered members.

THANK YOU

As always, a big thank you to our diligent staff for another outstanding year; your efforts are very much appreciated and often complimented upon by our members and guests.

To the management team – your hard work, wealth of knowledge and professional approach has played a critical role in the Club's success and I commend you all on your dedication.

To our Chairman Tony Andreacchio and our Board of Directors – my sincere thanks to you all for your guidance, support and contributions throughout the year. I look forward to working with you again in 2023.

But nothing is more important to the success of our Club than the ongoing support of you, our loyal members and your continued patronage of our three venues. On behalf of the Board, management and staff, our sincerest thanks and please be aware that we are committed to delivering the service, comfort and amenities that your loyalty demands.

SIMON COOK CEO

GIVING BACK VIA CLUBGRANTS



\$3,215,767

















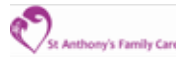





was donated by Holman Barnes Group*
across all categories in the ClubGRANTS
scheme to support community projects

*DONATED BETWEEN 01/11/2021 - 31/10/2022











CLUBGRANTS – CATEGORY 1

 Deadly Connections Community & Justice Services Inc \$40,000	 Newtown Neighbourhood Centre \$31,000	 The Shepherd Centre - For Deaf Children \$25,602	 Bridge for Asylum Seekers Incorporated \$24,960	 The Infants' Home Ashfield \$23,166	 Removals for Hope \$20,000
 B Miles Women's Foundation \$15,000	 Participate Australia Limited \$13,906	 Refugee Advice & Casework Service \$10,000	 Pop-Up Safe Space Summer Hill \$10,000	 Community Restorative Centre \$9,500	 Learning Links \$9,475
 PCYC Marrickville \$9,200	 Barnardos Australia \$8,000	 Odyssey House NSW \$7,500	 Child Abuse Prevention Service \$7,260	 St Anthony's Family Care \$6,895	 Australian and New Zealand Gynaecological Oncology Group \$1,000
 De La Salle College Ashfield Secondary School Scholarships \$5,000	 Bethlehem College Secondary School Scholarships \$5,000	 Burwood Girls High School Secondary School Scholarships \$5,000	 Ashfield Boys High School Secondary School Scholarships \$5,000	+ OTHER \$22,589	

CATEGORY 1 TOTAL \$315,053




















CLUBGRANTS – CATEGORY 2 • PART 1

 Bowling Green Maintenance \$117,162	 Inner West Bulls Basketball \$20,000	 Ashfield Public School \$1,470	 UNSW Wests Water Polo \$1,000	 The Salvation Army \$1,000	 Ashfield Boys High School \$870	+ OTHER \$75,327
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CATEGORY 2 • PART 1 TOTAL \$216,829

Not all Category 1 and 2 recipients are displayed

CLUBGRANTS INTRA CLUBS – CATEGORY 2 • PART 2

 Western Suburbs District Cricket Club \$90,000	 APIA Leichhardt Tigers Soccer Club \$74,431.82	 UNSW Wests Water Polo \$40,000	 Western Subs Leagues Men's Bowling Club \$30,000
 Wests Touch Association \$18,000	 Leichhardt Wanderers JRLC \$15,000	 Strathfield Raiders JRLFC \$15,000	 Concord Burwood Wolves JRLFC \$15,000
 Western Subs Women's Bowling Club \$12,140	 St Patricks Football Club \$12,000	 Leichhardt Wanderers Netball Club \$10,000	 Federation of Italian Rugby League \$10,000
 Petersham Junior Rugby \$10,000	 Enfield Federals JRLC \$10,000	 Wests Boomers Baseball \$7,500	 St.Patrick's Rugby (Strathfield) \$7,500
 Western Suburbs Lawn Tennis Assoc \$5,000	 Wests Ashfield Mens Golf Club \$5,000	 ACC Cricket Club \$5,000	 Burwood Football Club \$5,000
 Wests Junior Rugby Club \$5,000	 Wests Ashfield Oz Tag \$3,120	 Wests Backgammon Club \$3,000	 Wests Men's Hockey Club \$2,000
 Glebe Dirty Reds RLFC \$2,000	 Wests Ashfield Ladies Golf Club \$1,500	 Wests Magpies \$263,383	 Wests Tigers \$1,747,718
 Balmain Tigers Rugby League Football Club \$80,000			

CATEGORY 2 • PART 2 TOTAL \$2,504,293

CATEGORY 2 TOTAL \$2,721,122

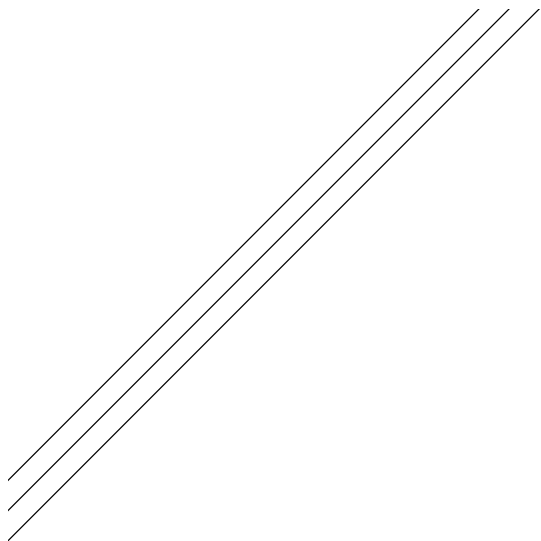
IN-KIND*
TOTAL **\$49,078**

+

CATEGORY 3**
TOTAL **\$130,514**

= TOTAL DONATIONS \$3,215,767

*In Kind donations are non-cash transactions, this support represents areas such as Room Hire, Vouchers, Marketing and materials
**The Category 3 ClubGRANTS Fund has been established by the NSW Government as a Statewide funding pool for large scale projects associated with sport, health and community infrastructure.



OUR COMMUNITY



REFUGEE WEEK

The students of Ashfield Public School paid tribute to the positive contributions made by refugees to Australian society.

As a multicultural organisation, we were delighted to display the sculptural installation 'Freedom', as put together by the students and their teacher Karen Manning, in the Club's foyer. The sculpture was on display for a week, with an overwhelming response received from the community. We congratulate Principal Damien Moran and the children for their fantastic effort.

TRASHION SHOW

HB Group was proud to support this initiative led by the creative and talented students of Ashfield Public School, along with the artist behind this Trashion show installation, Karen Manning. We were thrilled to have Clr Mat Howard and Deputy Mayor Jess D'Arienzo from Inner West Council join us in support of the young budding talent.

With sustainability being one of our five key values along with supporting our community, this was the perfect opportunity to collaborate with Ashfield Public School.

Our Chairman Tony Andreacchio and CEO Simon Cook, presented the students with a Certificate of Appreciation in recognition of their efforts to create awareness around consumption, recycling and waste reduction. We were pleased to offer the space in our reception area at Wests Ashfield to display the work of our students and share their creativity with our members and community.



THE INFANTS' HOME

Chef Charon uses interactive methods to nourish young minds at The Infants' Home through his beautiful vegetable garden. Charon uses fresh produce in his cooking and ensures the food is processed sustainably and kept as fresh and unprocessed as possible, with the goal to influence healthy eating habits from a pre-school age.

LEADERSHIP PROGRAM

The Horse-Riding Leadership Program commenced in 2019. The program is offered to 10-12 managers twice a year. It's hosted at the historical Howqua Hills and spectacular Howqua River for five days on horseback.

HB Group makes a conscious effort to contribute to the overall growth and development of our people. This program delivers essential skills to staff and sets the tone of our company culture. We are proud of the program as it provides an opportunity for us to encourage and mentor our staff into leaders of tomorrow.



REV. BILL CREWS FOUNDATION

HB Group donates at least 500 hours each year in hands-on support to the Rev. Bill Crews Foundation.

The Rev. Bill Crews Foundation continues to meet the needs of the poor and disadvantaged. Rev. Bill Crews and his team provided more than 1.1 million free meals to the homeless and hungry during the pandemic. Recognised as a leading frontline charity, The Rev. Bill Crews Foundation gives people hope and the assistance they need to break the poverty cycle.

Volunteers from HB Group assist each week by preparing and serving meals to struggling Sydneysiders in the famous Loaves & Fishes Free Restaurant.

INTRA CLUB INFORMATION NIGHT

We are proud to support 32 sporting clubs across a wide variety of sports – from cricket and water polo to basketball, rugby union and more. The representatives from their respective sporting clubs were able to network and build a stronger community during our 2022 Intra Club Information Night. Guest speakers included Carla Stacey, Inner West Council Recreation Grants Officer, who shared tips on effective grant writing and Alan Wilson, a community volunteer who shared his experience working with sporting clubs.



LET'S GET GOING

Our bubbly Danielle shows her wonderful work of art at the Let's Get Going "Australian & Wider Community" Art Show. Let's Get Going is a not-for-profit organisation that supports the health and wellness of adults with intellectual and physical challenges. Danielle also interns with the Marketing Team at HB Group, assisting them during school holidays. Danielle is a team player and always turns up to work with a big smile on her face that brightens up the office.



COMMUNITY ART COMPETITION & EXHIBITION

Supporting the local community in Ashfield and surrounding areas, HB Group encourages budding young talent from our local primary and secondary schools, by offering students and their schools the chance to win some fantastic prizes and a platform to display their talent.

The theme for the 2022 Community Art Competition & Exhibition was 'Celebrating Tradition and Culture', which gave the students an opportunity to express their view of diverse traditions and culture through art.

We received over 64 applications and awarded the schools and students a share in \$6,700 in prizes

including art supplies, vouchers and memberships to the Museum of Contemporary Art.

The competition was judged by Clare Burgess, who comes from an arts and cultural background. She expressed how overwhelming it was to see how much talent we are surrounded by, and loved how this initiative gives the students the opportunity to express themselves through art.

West's Ashfield's reception area was transformed into a spectacular pop-up art gallery, filled with vibrant local art pieces from both primary and secondary school students.



SECONDARY SCHOOL SCHOLARSHIP PROGRAM

Four secondary schools in the local community were selected to be part of HB Group's Secondary School Scholarship Program. The scholarships were provided to assist students who may not otherwise be able to maximise the benefits of their secondary education experience, as a result of personal and/or family circumstances. Five recipients from each school (across year groups 7-11) as nominated by their Principal, were awarded \$1,000 each.





LIFE MEMBERS

WESTERN SUBURBS LEAGUES CLUB LIMITED
(HOLMAN BARNES GROUP)

CURRENT

LIFE MEMBERS

ROBERT CARTER

JOHN DONNELLAN

GEORGE GRIMMOND

KEVIN HAMMOND

PETER HARDGROVE

RUSSELL SMITH

*DECEASED

LIFE MEMBERS

NEVILLE BAYFIELD*

ARTHUR BRAZIER*

ALLAN COOPER*

ALAN CLARKE*

CECIL HILLIER*

WILLIAM KEATO*

EDWARD KEMP*

GEORGE MUNRO*

JOCK PURCELL*

JOHN RANKIN*

BRUCE SACRE*

RON POWELL*



LIFE MEMBERS

BALMAIN LEAGUES CLUB

CURRENT

LIFE MEMBERS

KEITH BARNES
MARK CROWE
JOHN GARVEY
JOHN STAPLETON
DAVID TRODDEN

*DECEASED

LIFE MEMBERS

KEITH AGGETT*
DAVID BOLTON*
ROBERT BURNS*
ALAN MASON*
KEVIN ROONEY*

Western Suburbs Leagues Club Limited
and its Controlled Entities
ABN 69 000 154 736

**ANNUAL
FINANCIAL
REPORT**
31 OCTOBER 2022

CONTROLLED ENTITIES INCLUDE:

- Wests Magpies Pty Limited
- Western Suburbs District Rugby League Football Club Limited
- Wests Tigers Rugby League Football Pty Ltd

DIRECTORS' REPORT

Directors

The directors present their report, together with the financial report of Western Suburbs Leagues Club Limited ('the company') and its controlled entities ('the consolidated entity'), for the year ended 31 October 2022.

The directors of the company in office at any time during or since the end of the financial year are:

Name	Occupation	Date of Appointment
Dennis Burgess	Business and Music Manager	March 2001
Frederick Wayde	Director	March 2012
Anthony Andreacchio	Principal - Real Estate Agency	March 2012
Michael Liubinskas	IT Manager	March 2014
Julie Romero	Director	July 2020
Vince Tropiano	Director	July 2020
David Gilbert	Director	August 2021

Directors' meetings

The number of directors' meetings and number of meetings attended by each of the directors of the company during the financial year are:

Director	Number of meetings attended	Number of meetings held *
Anthony Andreacchio	16	16
Dennis Burgess	16	16
Frederick Wayde	16	16
Michael Liubinskas	16	16
Julie Romero	15	16
Vince Tropiano	16	16
David Gilbert	15	16

* Number of meetings held during the time the director held office during the year.

DIRECTORS' REPORT

Membership

The Company is a company limited by guarantee and is without share capital. The number of members as at 31 October 2022 and the comparison with last year is as follows:

	2022	2021
General Members	177	177
Life Members	6	7
Perpetual Members	389	396
Social Members	33,191	34,365
	<hr/>	<hr/>
	33,763	34,945
	<hr/> <hr/>	<hr/> <hr/>

Members' limited liability

In accordance with the constitution of the company, every member of the company undertakes to contribute an amount limited to \$4 per member in the event of the winding up of the company during the time that he is a member or within one year thereafter. The total amount that the members of the company are liable to contribute if the company is wound up is \$135,052 (2021: \$139,780) based on members 33,763 (2021: 34,945).

Operating result

The table below shows a reconciliation of the earnings before interest, income tax, depreciation, amortisation, impairment expense and gain on disposal of land and property of Western Suburbs Leagues Club Limited (the parent company only). This is referred to as EBITDAIG.

	The Parent	
	2022	2021
	\$	\$
Net profit after income tax expense attributable to members	9,259,827	3,893,130
Add back:		
Depreciation	4,347,801	4,531,323
Finance cost	80,462	123,072
Income tax expense	134,430	84,803
Impairment Expense	1,970,720	1,572,511
Profit on disposal of property, plant and equipment	(4,156)	(152,231)
	<hr/>	<hr/>
EBITDAIG	15,789,084	10,052,608
	<hr/> <hr/>	<hr/> <hr/>

DIRECTORS' REPORT

Operating result (continued)

During the 31 October 2020 financial year, Wests Tigers Rugby League Football Pty Ltd entered into an agreement with the Canada Bay Council for the construction of a new Centre of Excellence facility at Concord Oval which was completed in August 2022.

The construction of the facility was funded through Government grants. The grants revenue recognised during the financial year amounted to \$7,900,000 (2021: \$7,500,000, 2020: \$3,550,000).

The total costs incurred for the Centre of Excellence amounted to \$15,557,795 which was initially accounted for as a Right-of-Use-Asset. However, based on commercial terms, the market rate payments for this lease would ordinarily be approximately \$130,000 per annum with an indexation rate of 2.5% and an incremental borrowing rate of 5% as it is found to be in-line with the medium sized business interest rates per the RBA. As a result, using this information to calculate the recoverable amount of the lease, this resulted in the Right-of-Use Asset for the Centre of Excellence being valued at \$1,958,028 and an impairment of \$13,599,767 was recognised in the 2022 financial year.

The accounting treatment applied to the transactions pertaining to the Centre of Excellence are recognised in accordance with Australian Accounting Standards. Specifically, *AASB 16 Leases*, *AASB 1058 Income of Not-for-profit entities*. In the Directors view, these standards don't depict the economic substance and cashflows of the transaction in the financial results of the Club. Additionally, the Centre of Excellence is an extraordinary transaction which distorts the EBITDAIG and profits of the Group year-to-year.

The table below shows a reconciliation of the Group's EBITDAIG (as defined on the previous page) adjusted for the extraordinary items of revenue and expenses in connection with the construction of the Centre of Excellence facility. This is referred to as Normalised EBITDAIG.

	2022	Consolidated 2021	2020
	\$	\$	\$
Net profit after income tax expense	1,347,169	12,096,960	7,995,366
Add back:			
Depreciation	4,809,164	4,715,111	4,639,657
Finance cost	86,579	134,638	208,374
Income tax expense	134,430	84,803	204,009
Allowance for expected credit losses	96,944	(30,875)	248,679
Profit on disposal of property, plant and equipment	(4,156)	(152,231)	(134,088)
Grants - Centre of Excellence	(7,900,000)	(7,500,000)	(3,550,000)
Expenses - Centre of Excellence	-	333,364	3,414,363
Impairment - Centre of Excellence	13,599,767	-	-
Depreciation of Centre of Excellence assets	-	280,377	165,453
	<hr/>	<hr/>	<hr/>
Normalised EBITDAIG	12,169,897	9,962,147	13,191,813
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

DIRECTORS' REPORT



Operating result (continued)

The statement of financial position also includes:

- Restricted cash and cash equivalents held for the Centre of Excellence project of \$314,970 (2021: \$5,726,551); and
- Lease prepayments of nil (2021: \$3,012,500) which represent amounts paid in advance for the right to use of the new Centre of Excellence facility at Concord Oval
- Right-of-use asset for the Centre of Excellence of \$1,931,316 (2021: \$nil)

Since the restrictions were lifted on 1 June 2020 and again on 11 October 2021, the consolidated entity has seen a positive increase in revenues. The normalised EBITDAIG was impacted in 2021 as a result of the Club's closures through COVID-19 and a shortened NRL season which saw sponsorship revenue and rendering of services being deferred to subsequent period as performance obligations could not be met.

Objectives

Short term

The short term objective of the organisation is to continue to grow revenue and other income to facilitate an improved customer experience for our members and guests. Furthermore, through the improved profitability the Club is in a position to continue to make significant contributions to the community, charitable organisations, Rugby League and a range of other sports at varying levels.

Long term

The long term vision of success for the Club is driven through four main quadrants:

- Creating experiences and generating pride among our members and guests,
- Being primarily known for our contribution to the inner west community,
- A platform to a better future for our employees, and;
- Respecting tradition and embracing the future of Rugby League.

This vision is supported by our values of accountability, authenticity, social responsibility, continual improvement and a dedication to being passionate.

Through the success of these visions and values the Club will be in a position to ensure that the expanded facilities and improved customer experience will continue to evolve for many years to come.

Strategy for achieving the objectives

The primary strategies for achieving these objectives are targeted promotions and marketing campaigns in conjunction with a refurbishment of both properties to expand and improve our food and beverage offering to members and guests. These strategies are supported by sound financial management and a strong executive management team dedicated to the implementation of the Clubs' business and strategic plan.

DIRECTORS' REPORT



Principal activities

The principal activities of the entity during the year have continued to be the operator of 3 licensed venues, a licensed bowling club and the propagation and promotion of sporting activities.

No other significant change in the nature of these activities has occurred during the year.

How these activities assist in achieving the objectives

These activities assist in generating revenue to fund the ever improving facilities provided to members and guests, support charitable organisations and facilitate the propagation of Rugby League and other sports.

Performance measurement and key performance indicators

4

A suite of key performance indicators are analysed in order to measure the performance of the business. These include Normalised EBITDAIG, gross profit percentages, expense to sales percentages, average weekly earnings, available cash flow and asset and debt ratios. The financial results of the Club are incorporated into an executive board report that is reviewed by Executive Management and the Board of Directors each month.

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under Section 307C of the *Corporations Act 2001* is set out on page 5.

Signed in accordance with a resolution of the directors.

Dated at Ashfield this 31st day of January 2023.

Tony Andreacchio
Director

DIRECTORS' DECLARATION

DECLARATION OF INDEPENDENCE BY ELYSIA ROTHWELL TO THE DIRECTORS OF WESTERN SUBURBS LEAGUES CLUB LIMITED

As lead auditor of Western Suburbs Leagues Club Limited for the year ended 31 October 2022, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Western Suburbs Leagues Club Limited and the entities it controlled during the period.

Yours faithfully

Elysia Rothwell
Director



BDO Audit Pty Ltd

Sydney

31 January 2023

INDEPENDENT AUDITOR'S REPORT



To the members of Western Suburbs Leagues Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Western Suburbs Leagues Club Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 31 October 2022, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies and the directors' declaration.

In our opinion the accompanying financial report of Western Suburbs Leagues Club Limited, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Group's financial position as at 31 October 2022 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

BDO Audit Pty Ltd ABN 33 134 022 870 is a member of a national association of independent entities which are all members of BDO Australia Ltd ABN 77 050 110 275, an Australian company limited by guarantee. BDO Audit Pty Ltd and BDO Australia Ltd are members of BDO International Ltd, a UK company limited by guarantee, and form part of the international BDO network of independent member firms. Liability limited by a scheme approved under Professional Standards Legislation.

INDEPENDENT AUDITOR'S REPORT



Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Director's report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at:

http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf

This description forms part of our auditor's report.

Elysia Rothwell | Director | BDO Audit Pty Ltd

Sydney, 31 January 2023

DIRECTORS' DECLARATION

In the directors' opinion:

- the attached financial report and notes comply with the *Corporations Act 2001*, the Australian Accounting Standards - Simplified Disclosures, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial report and notes give a true and fair view of the consolidated entity's financial position as at 31 October 2022 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the consolidated entity will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the *Corporations Act 2001*.

On behalf of the directors



Tony Andreacchio
Director

Dated at Ashfield this 31st day of January 2023

CONSOLIDATED STATEMENT OF PROFIT OR LOSS & OTHER COMPREHENSIVE INCOME

For the Year ended 31 October 2022

	Note	Consolidated		Parent	
		2022 \$	2021 \$	2022 \$	2021 \$
Revenue					
Sale of goods		5,149,566	4,147,544	4,019,126	2,870,810
Rendering of services		45,745,663	32,619,000	41,655,904	29,143,663
Other revenue		31,488,473	28,957,660	133,763	114,788
Other income		115,269	1,376,577	4,157	152,231
Total revenue and other income	2	82,498,971	67,100,781	45,812,950	32,281,492
Expenses					
Raw materials and consumables used		(2,352,927)	(2,121,214)	(1,569,351)	(1,144,896)
Football development expenses		(2,974,407)	(3,231,854)	-	-
Entertainment, marketing and promotional costs		(5,505,583)	(3,489,342)	(2,076,022)	(1,459,679)
Employee benefits expense		(33,145,552)	(27,175,297)	(9,786,611)	(7,329,471)
Poker machine licences and taxes		(10,100,384)	(7,067,768)	(10,100,384)	(7,067,768)
Occupancy expenses		(4,352,682)	(3,394,850)	(3,927,393)	(3,171,429)
Depreciation	3	(4,809,164)	(4,995,488)	(4,347,801)	(4,531,323)
Membership costs and facilities		(38,108)	(32,794)	(32,993)	(26,527)
Donations and welfare		(1,038,535)	(799,145)	(1,006,837)	(760,646)
Operating lease expense		(8,127)	(3,823)	(8,127)	(3,823)
Finance costs	3	(86,579)	(134,638)	(80,462)	(123,072)
Other expenses		(2,908,613)	(2,170,316)	(1,511,992)	(1,112,414)
Project expenses		-	(333,364)	-	-
Impairment expenses		(13,696,711)	30,875	(1,970,720)	(1,572,511)
Total expenses		(81,017,372)	(54,919,018)	(36,418,693)	(28,303,559)
Profit before income tax		1,481,599	12,181,763	9,394,257	3,977,933
Income tax expense	4(a)	(134,430)	(84,803)	(134,430)	(84,803)
Net profit after income tax		1,347,169	12,096,960	9,259,827	3,893,130
Other comprehensive income		-	-	-	-
Total comprehensive income for the year		1,347,169	12,096,960	9,259,827	3,893,130
Profit for the year is attributable to:					
Non-controlling interest		(965,613)	721,223		
Members of Western Suburbs Leagues Club Limited		2,312,782	11,375,737		
		1,347,169	12,096,960		

The above statements of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the Year ended 31 October 2022

	Note	Consolidated		Parent Entity	
		2022 \$	2021 \$	2022 \$	2021 \$
ASSETS					
Current Assets					
Cash and cash equivalents	5	18,174,703	16,686,687	16,240,831	6,379,644
Trade and other receivables	6	4,231,410	1,143,387	206,085	1,922,756
Inventories		204,818	157,967	133,412	129,788
Other current assets	7	1,070,210	3,975,078	373,322	316,401
Income tax receivable	4(b)	22,003	-	22,003	-
TOTAL CURRENT ASSETS		23,703,144	21,963,119	16,975,653	8,748,589
Non-current assets					
Property, plant and equipment	8	60,064,568	57,273,848	58,395,205	56,855,748
Right of use assets	9	3,997,125	1,894,981	1,446,357	1,630,060
Intangible assets	10	2,772,000	2,772,000	2,772,000	2,772,000
Deferred tax assets	4(c)	135,877	82,212	135,877	82,212
TOTAL NON-CURRENT ASSETS		66,969,570	62,023,041	62,749,439	61,340,020
TOTAL ASSETS		90,672,714	83,986,160	79,725,092	70,088,609
LIABILITIES					
Current liabilities					
Trade and other payables	11	11,596,678	6,421,014	4,546,774	4,182,627
Income tax payable	4(b)	-	18,512	-	18,512
Financial liabilities	12	2,000	1,800	2,000	1,800
Employee benefits	13	2,450,666	2,276,591	2,125,382	1,946,148
Revenue received in advance	14	1,855,619	2,041,646	-	-
Lease liability	15	241,396	380,159	179,172	176,529
TOTAL CURRENT LIABILITIES		16,146,359	11,139,722	6,853,328	6,325,616
Non-current liabilities					
Employee benefits	13	180,927	162,913	108,968	80,293
Revenue received in advance	14	155,254	160,783	155,254	160,782
Lease liability	15	1,915,209	1,594,946	1,354,787	1,528,990
TOTAL NON-CURRENT LIABILITIES		2,251,390	1,918,642	1,619,009	1,770,065
TOTAL LIABILITIES		18,397,749	13,058,364	8,472,337	8,095,681
NET ASSETS		72,274,965	70,927,796	71,252,755	61,992,928
MEMBERS' FUNDS					
Retained earnings		72,736,705	70,423,923	70,471,695	61,211,868
Reserves	16	781,060	781,060	781,060	781,060
Funds attributable to the members of Western Suburbs Leagues Club Limited		73,517,765	71,204,983	71,252,755	61,992,928
Non-controlling interest	23	(1,242,800)	(277,187)	-	-
TOTAL MEMBERS' FUNDS		72,274,965	70,927,796	71,252,755	61,992,928

The above statements of Financial Position should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the Year ended 31 October 2022

Consolidated	Reserves	Retained earnings	Non-controlling interest	Total Members' funds
	\$	\$	\$	\$
Balance at 1 November 2020	781,060	59,048,186	(998,410)	58,830,836
Net profit after income tax expense for the year	-	11,375,737	721,223	12,096,960
Other comprehensive income for the year, net of tax	-	-	-	-
Total comprehensive income for the year	-	11,375,737	721,223	12,096,960
Balance at 31 October 2021	<u>781,060</u>	<u>70,423,923</u>	<u>(277,187)</u>	<u>70,927,796</u>
Net profit/(loss) after income tax expense for the year	-	2,312,782	(965,613)	1,347,169
Other comprehensive income for the year	-	-	-	-
Total comprehensive income for the year	-	2,312,782	(965,613)	1,347,169
Balance at 31 October 2022	<u>781,060</u>	<u>72,736,705</u>	<u>(1,242,800)</u>	<u>72,274,965</u>

The above statements of Changes in Members' Funds should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CHANGES IN MEMBERS' FUNDS

For the Year ended 31 October 2022

Parent Entity	Reserves	Retained earnings	Total Members' funds
	\$	\$	\$
Balance at 1 November 2020	781,060	57,318,738	58,099,799
Net profit after income tax expense for the year	-	3,893,130	3,893,130
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	3,893,130	3,893,130
Balance at 31 October 2021	<u>781,060</u>	<u>61,211,868</u>	<u>61,992,929</u>
Net profit after income tax expense for the year	-	9,259,827	9,259,827
Other comprehensive income for the year	-	-	-
Total comprehensive income for the year	-	9,259,827	9,259,827
Balance at 31 October 2022	<u>781,060</u>	<u>70,471,695</u>	<u>71,252,755</u>

The above statements of Changes in Members' Funds should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year ended 31 October 2022

	Note	Consolidated		Parent Entity	
		2022	2021	2022	2021
		\$	\$	\$	\$
Cash Flows From Operating Activities					
Receipts from customers (inclusive of GST)		63,585,931	46,705,963	52,100,814	37,339,147
Grants received		21,271,413	24,315,056	-	-
Payments to suppliers and employees (inclusive of GST)		(62,832,098)	(56,201,335)	(36,047,769)	(28,070,222)
Interest received		9,143	2,295	-	11
Finance costs paid		(86,579)	(134,638)	(80,462)	(123,072)
Income tax paid		(228,627)	(158,574)	(228,627)	(158,574)
Net cash from operating activities		21,719,183	14,528,767	15,743,956	8,987,290
Cash Flows from Investing Activities					
Proceeds from sale of plant and equipment		4,156	152,231	4,156	152,231
Payment for property, plant and equipment		(7,305,337)	(6,271,476)	(5,715,566)	(6,040,764)
Payments for Centre of Excellence right to use		(12,545,295)	(3,012,500)	-	-
Investment in related parties		-	-	(1,747,714)	(1,000,000)
Net cash used in investing activities		(19,846,476)	(9,131,745)	(7,459,124)	(6,888,533)
Cash Flows from Financing Activities					
Repayments of loan from related parties		-	-	1,747,714	1,000,000
Repayments of lease liabilities		(384,891)	(388,616)	(171,559)	(131,149)
Proceeds from borrowings		200	-	200	-
Net cash used in financing activities		(384,691)	(388,616)	1,576,355	868,851
Net increase in cash and cash equivalents		1,488,016	5,008,406	9,861,187	2,967,608
Cash and cash equivalents at the beginning of the financial year		16,686,687	11,678,281	6,379,644	3,412,036
Cash acquired on amalgamation (note 20)		-	-	-	-
Cash and cash equivalents at the end of the financial year	5	18,174,703	16,686,687	16,240,831	6,379,644

The above statements of Cash Flows should be read in conjunction with the accompanying notes.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

1 About This Report

Western Suburbs Leagues Club Limited is a company limited by guarantee, incorporated and domiciled in Australia and is a not-for-profit entity for the purposes of preparing the financial report. The financial report covers Western Suburbs Leagues Club Limited as a consolidated entity, consisting of Western Suburbs Leagues Club Limited and the entities it controlled at the end of, or during the financial year.

The financial report was approved for issue by the Directors on 31 January 2023.

The financial report is a general purpose financial report which:

- has been prepared in accordance with the requirements of the *Corporations Act 2001* and Australia Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB');
- has been prepared under the historical cost convention;
- is presented in Australian dollars, which is the functional and presentation currency of the consolidated entity; and
- has been prepared on a going concern basis, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business for a period of at least one year from the date of this report.

The notes to the consolidated financial report

The notes include information which is required to understand the financial report and is material and relevant to the operations, financial position and performance of the consolidated entity. Information is considered material and relevant if, for example:

- The amount in question is significant because of its size or nature;
- It is important for understanding the results of the consolidated entity;
- It helps to explain the impact of significant changes in the consolidated entity's business - for example, acquisitions and impairment write downs; and
- It relates to an aspect of the consolidated entity's operations that is important to its future performance.

Significant and other accounting policies that summarise the measurement basis used and are relevant to an understanding of the financial report are provided throughout the notes to the financial report.

New or amended Accounting Standards and Interpretations adopted

The Consolidated entity has adopted all new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted. The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the consolidated entity.

The following Accounting Standards and Interpretations are most relevant to the consolidated entity:

AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities

The consolidated entity has adopted AASB 1060 from 1 November 2021. The standard provides a new Tier 2 reporting framework with simplified disclosures that are based on the requirements of IFRS for SMEs. As a result, there is increased disclosure in these financial statements for key management personnel, related parties, tax and financial instruments.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT



For the Year ended 31 October 2022

1 About This Report (continued)

Principles of Consolidation and Parent Company inclusion

The consolidated financial report incorporates the assets and liabilities of all subsidiaries of Western Suburbs League Club Limited as at 31 October 2022 and the results of all subsidiaries for the year then ended. Western Suburbs League Club Limited and its subsidiaries together are referred to in these financial report as ‘the consolidated entity’.

Subsidiaries are all those entities over which the consolidated entity has the power to govern the financial and operating policies so as to obtain benefits from its activities. In assessing the power to govern, the existence and effect of holdings of actual and potential voting rights are considered.

A list of controlled entities is contained in Note 22 to the financial report.

Intercompany transactions, balances and unrealised gains on transactions have been eliminated in full and the consolidated financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with those policies applied by the parent entity.

ASIC Class Order [CO 10/654] has been adopted in the preparation of these financial statements. This class order allows companies that present consolidated financial statements to include parent entity financial statements as part of their financial report. Entities taking advantage of the relief are not required to present the summary parent entity information otherwise required.

Comparative period

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Critical Accounting Judgements, Estimates and Assumptions

In the process of applying the consolidated entity’s accounting policies, management has made a number of judgements and applied estimates of future events. Judgements and estimates that are material to the financial report include:

Estimation of useful lives of assets	Note 8
Intangible assets	Note 10
Long service leave provision	Note 13
Rights-of-use assets and Leases	Note 9 & 15

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

2 Revenue and Other Income

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Revenue				
Sale of Goods				
Bar sales	3,589,902	2,564,559	3,589,902	2,564,559
Catering sales	466,581	329,076	427,097	298,798
Merchandise sales	1,093,083	1,253,909	2,127	7,453
	<u>5,149,566</u>	<u>4,147,544</u>	<u>4,019,126</u>	<u>2,870,810</u>
Rendering of Services				
Poker machine - net clearances	41,019,947	28,095,521	41,019,947	28,095,521
Members' subscriptions	1,414,432	1,324,551	82,710	69,761
TAB commission	156,755	113,721	156,755	113,721
Keno sales	70,778	46,278	70,778	46,278
Other commission received	281,016	185,497	230,016	123,592
Green fees	16,868	15,044	16,868	15,044
Corporate hospitality	445,037	304,548	-	-
Ticketing	2,251,569	1,853,553	-	-
Other	89,261	680,287	78,831	679,746
	<u>45,745,663</u>	<u>32,619,000</u>	<u>41,655,904</u>	<u>29,143,663</u>
Other Revenue				
Grants - NRL	16,115,640	14,607,760	-	-
Grants - Wests Tigers Centre of Excellence	7,900,000	7,500,000	-	-
Grants - other	884,659	982,950	-	-
Sponsorship	5,956,005	5,317,947	-	-
Interest received	9,143	2,295	-	11
Rent received	108,763	81,011	108,763	81,011
Other	514,263	465,697	25,000	33,766
	<u>31,488,473</u>	<u>28,957,660</u>	<u>133,763</u>	<u>114,788</u>
Total revenue	<u>82,383,702</u>	<u>65,724,204</u>	<u>45,808,793</u>	<u>32,129,261</u>

Disaggregation of revenue

The disaggregation of revenue from contracts with customers is as follows:

<i>Timing of revenue recognition</i>				
Goods transferred at a point in time	75,013,265	59,081,707	45,726,084	32,059,501
Services transferred over time	7,370,437	6,642,498	82,710	69,761
	<u>82,383,702</u>	<u>65,724,204</u>	<u>45,808,793</u>	<u>32,129,261</u>

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

2 Revenue and Other Income (continued)

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Other Income				
Net gain on sale of other non-current assets	4,156	152,231	4,156	152,231
Government subsidies	111,114	1,224,345	-	-
Total other income	115,270	1,376,576	4,156	152,231
Total revenue and other income	82,498,971	67,100,781	45,812,949	32,281,492

Recognition and Measurement

Under the revenue recognition model applicable to not-for-profit entities, an entity shall first determine whether an enforceable agreement exists and, whether the promises to transfer goods or services to the customer are 'sufficiently specific'. If an enforceable agreement exists and the promises are 'sufficiently specific' (to a transaction or part of a transaction), the Consolidated entity applies the general AASB 15 principles to determine the appropriate revenue recognition. If these criteria are not met, the consolidated entity shall consider whether AASB 1058 applies.

The consolidated entity's new accounting policies for revenue and other income recognition are detailed as follows:

Sale of Goods

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods and is recognised (net of rebates, returns, discounts and other allowances) on the point of delivery as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

Rendering of Services

Revenue from rendering services comprises revenue from gaming facilities together with other services to members and other patrons of the club and is recognised at the point in time through profit and loss when the services are provided. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, the costs incurred, or to be incurred, or revenue cannot be measured reliably.

Interest Revenue

Interest revenue is recognised using the effective interest rate method, which, for floating rate financial assets is the rate inherent in the instrument.

Rent Revenue

Rent revenue from operating leases is recognised on a straight-line basis over the term of the relevant lease.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

2 Revenue and Other Income (continued)

Sale of Property, Plant and Equipment

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income at the date control of the asset passes to the buyer.

Grants and Government Grants Income

Grants and Government Grants Income where the promise to transfer goods or services to the customer are 'sufficiently specific' and an enforceable agreement exists are recognised over time as the grant funds are expended. Where there are no sufficiently specific performance obligations or conditions are not met, revenue is recognised at the point in time that the revenue is either received or the right to receive payment is established.

Sponsorship and events revenue

Revenue from sponsorship agreements are recognised when the consolidated entity has met its performance obligations under each contract and it is probable that the consolidated entity will receive the revenue. If there are performance obligations attached to the sponsorship, the recognition of the revenue is deferred until these conditions have been satisfied.

Revenue from events is recognised at the time that the event occurs. If revenue is received in advance of the event then the recognition of revenue is deferred until such time that it takes place.

Donations revenue

Donations received are recognised under AASB 1058 when received, unless there are specific performance conditions attached to the amount received, in which case, revenue is deferred until such time as the performance conditions have been met.

Other revenue

Other revenue is recognised at the point in time when it is received or when the right to receive payment is established.

All revenue is stated net of the amount of goods and services tax (GST) with any unfulfilled performance obligations at the period end recognised within revenue in advance in the statement of financial position as a liability until these conditions are satisfied.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

3 Expenses

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Profit before income tax includes the following specific expenses:				
Finance costs				
Interest and finance charges paid/payable on borrowings	37,048	82,868	30,931	71,302
Interest and finance charges paid/payable on lease liabilities	49,531	51,770	49,531	51,770
	<u>86,579</u>	<u>134,638</u>	<u>80,462</u>	<u>123,072</u>
Depreciation				
Buildings and improvements	1,441,263	1,423,581	1,437,211	1,413,993
Plant and equipment	1,475,713	1,391,102	1,152,867	1,269,497
Motor vehicles	(81,054)	25,704	16,937	16,937
Poker machines	1,557,852	1,644,638	1,557,852	1,644,638
Rights of use assets	415,390	510,463	182,934	186,256
	<u>4,809,164</u>	<u>4,995,488</u>	<u>4,347,801</u>	<u>4,531,323</u>
Defined contribution superannuation expense	<u>2,061,910</u>	<u>1,633,976</u>	<u>697,611</u>	<u>542,155</u>

Recognition and Measurement

Finance costs

Finance costs include interest, premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings and lease finance charges. Finance costs are expensed as incurred unless they relate to qualifying assets. Qualifying assets are assets which take more than 12 months to get ready for their intended use or sale. In these circumstances, finance costs are capitalised to the cost of the assets.

Defined contribution superannuation expense

The consolidated entity is under a legal obligation to contribute between 10% to 10.5% of each employee's base salary to a superannuation fund.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

4 Income Tax

(a) Income Tax Expense

Under the concept of mutuality, Western Suburbs Leagues Club Limited is liable for income tax only on income derived from non-members and from outside entities under the Income Tax Assessment Act, 1997 (amended).

Western Suburbs District Rugby League Football Club Limited is exempt from income tax under Section 50-45 of the Income Tax Assessment Act 1997.

West's Tigers Rugby League Football Pty Ltd is a non-profit organisation established for sports administration and training for a professional rugby league team. It is prohibited from declaring a dividend and is exempt from tax.

The amount set aside for income tax in the statement of profit or loss and other comprehensive income has been calculated as follows:

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Proportion of income attributable to non-members	7,332,089	4,288,249	7,332,089	4,288,249
Less: Proportion of expenses attributable to non-members	(5,160,327)	(3,456,443)	(5,160,327)	(3,456,443)
Add: Other taxable income	613,302	506,245	613,302	506,245
Less: Other deductible expenses	(2,236,615)	(1,169,660)	(2,236,615)	(1,169,660)
Net profit subject to tax	548,449	168,391	548,449	168,391
Current income tax applicable to above at rate of 30%	164,535	50,518	164,535	50,518
Under/(over) provision in prior years	23,560	(4,717)	23,560	(4,717)
Increase/decrease in deferred tax assets	(53,665)	39,002	(53,665)	39,002
Income tax expense	134,430	84,803	134,430	84,803

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

3 Expenses

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Profit before income tax includes the following specific expenses:				
Finance costs				
Interest and finance charges paid/payable on borrowings	37,048	82,868	30,931	71,302
Interest and finance charges paid/payable on lease liabilities	49,531	51,770	49,531	51,770
	<hr/>	<hr/>	<hr/>	<hr/>
	86,579	134,638	80,462	123,072
Depreciation				
Buildings and improvements	1,441,263	1,423,581	1,437,211	1,413,993
Plant and equipment	1,475,713	1,391,102	1,152,867	1,269,497
Motor vehicles	(81,054)	25,704	16,937	16,937
Poker machines	1,557,852	1,644,638	1,557,852	1,644,638
Rights of use assets	415,390	510,463	182,934	186,256
	<hr/>	<hr/>	<hr/>	<hr/>
Total depreciation (refer note 8 and note 9)	4,809,164	4,995,488	4,347,801	4,531,323
	<hr/>	<hr/>	<hr/>	<hr/>
Defined contribution superannuation expense	2,061,910	1,633,976	697,611	542,155
	<hr/>	<hr/>	<hr/>	<hr/>

Recognition and Measurement

Finance costs

Finance costs include interest, premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings and lease finance charges. Finance costs are expensed as incurred unless they relate to qualifying assets. Qualifying assets are assets which take more than 12 months to get ready for their intended use or sale. In these circumstances, finance costs are capitalised to the cost of the assets.

Defined contribution superannuation expense

The consolidated entity is under a legal obligation to contribute between 10% to 10.5% of each employee's base salary to a superannuation fund.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

4 Income Tax

(a) Income Tax Expense

Under the concept of mutuality, Western Suburbs Leagues Club Limited is liable for income tax only on income derived from non-members and from outside entities under the Income Tax Assessment Act, 1997 (amended).

Western Suburbs District Rugby League Football Club Limited is exempt from income tax under Section 50-45 of the Income Tax Assessment Act 1997.

West's Tigers Rugby League Football Pty Ltd is a non-profit organisation established for sports administration and training for a professional rugby league team. It is prohibited from declaring a dividend and is exempt from tax.

The amount set aside for income tax in the statement of profit or loss and other comprehensive income has been calculated as follows:

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Proportion of income attributable to non-members	7,332,089	4,288,249	7,332,089	4,288,249
Less: Proportion of expenses attributable to non-members	(5,160,327)	(3,456,443)	(5,160,327)	(3,456,443)
Add: Other taxable income	613,302	506,245	613,302	506,245
Less: Other deductible expenses	(2,236,615)	(1,169,660)	(2,236,615)	(1,169,660)
Net profit subject to tax	548,449	168,391	548,449	168,391
Current income tax applicable to above at rate of 30%	164,535	50,518	164,535	50,518
Under/(over) provision in prior years	23,560	(4,717)	23,560	(4,717)
Increase/decrease in deferred tax assets	(53,665)	39,002	(53,665)	39,002
Income tax expense	134,430	84,803	134,430	84,803

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

4 Income Tax (continued)

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
(b) Current Tax Liability	\$	\$	\$	\$
Movements during the year:				
Balance at beginning of year	(18,512)	(168,452)	(18,512)	(168,452)
Income tax paid	228,627	195,741	228,627	195,741
(Under)/over provision in prior years	(23,578)	4,717	(23,578)	4,717
Current year income tax expense	(164,535)	(50,518)	(164,535)	(50,518)
Current tax receivable/(liability)	22,002	(18,512)	22,002	(18,512)
(c) Deferred Tax Assets				
The balance comprises temporary differences attributable to:				
<i>Amounts recognised in profit or loss</i>				
Provisions	117,083	89,730	117,083	89,730
Accruals	14,883	-	14,883	-
Prepayments	-	(2,740)	-	(2,740)
Leases	3,911	(4,778)	3,911	(4,778)
Net deferred tax assets	135,877	82,212	135,877	82,212
Movements				
Opening balance	82,212	121,214	82,212	121,214
Debited to profit or loss	13,902	(35,162)	13,902	(35,162)
Over provision in prior year	39,763	(3,840)	39,763	(3,840)
Closing balance	135,877	82,212	135,877	82,212

Recognition and Measurement

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to apply when the assets are recovered or liabilities settled, based on those tax rates that are enacted or substantively enacted, except for:

- When deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

4 Income Tax (continued)

- When the taxable temporary difference is associated with investments in subsidiaries, associate or interest in joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entity's which intend to settle the claim simultaneously

5 Cash and Cash Equivalents

Reconciliation of Cash

Cash as at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statements of Financial Position as follows:

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Cash and cash equivalents	18,174,703	16,686,687	16,240,831	6,379,644

Recognition and Measurement

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments with original maturities of three months or less that are readily convertible known amounts of cash and which are subject to an insignificant risk in changes in value.

6 Trade and other receivables

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Trade receivables	4,143,522	752,577	206,085	66,756
Less: Provision for expected losses	(41,777)	(43,073)	-	-
Other receivables	35,192	200,268	-	108,287
Accrued income	94,473	233,615	-	-
Amounts due from related parties	-	-	-	1,747,714
	4,231,410	1,143,387	206,085	1,922,756

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

6 Trade and other receivables (continued)

Recognition and Measurement

Trade receivables

Trade receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, any unearned income and provision for impairment. Trade receivables are usually due for settlement within 30 to 60 days.

Under AASB 9 there are impairment requirements which use an 'expected credit loss' ('ECL') model to recognise an allowance. Impairment is measured using a 12-month ECL method unless the credit risk on a financial asset has increased significantly since initial recognition in which case the lifetime ECL method is adopted. The expected credit loss estimated by the management using simplified approach is nil (2021: Nil).

Other receivables

Other receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, any unearned income and provision for impairment.

7 Other Current Assets

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Current				
Prepayments	1,001,572	892,693	304,684	246,516
Lease prepayments - Centre of Excellence	-	3,012,500	-	-
Other	68,638	69,885	68,638	69,885
	<u>1,070,210</u>	<u>3,975,078</u>	<u>373,322</u>	<u>316,401</u>

Recognition and Measurement

Other Prepayments

Prepayments represent amounts paid in advance by the company for the provision of goods or services. Prepayments are measured at the fair value of the prepaid goods or services expected to be settled at a future date. Current prepayments are expected to be settled within 12 months.

Lease Prepayments - Centre of Excellence

Lease prepayments represent amounts paid in advance for the right to use the new Centre of Excellence facility at Concord Oval which was under construction in the 2021 financial year. These payments were recognised as prepayments until such time that the facility was completed in August 2022 the Company's leasing arrangements commenced with City of Canada Bay Council. These costs were recognised in accordance with AASB 16 *Leases* during the year.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

8 Property, Plant and Equipment

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Land				
Freehold land:				
At cost	8,862,864	8,862,864	8,862,864	8,862,864
Buildings				
At cost	64,914,213	59,671,045	64,723,967	59,623,626
Accumulated depreciation	(23,408,039)	(21,966,776)	(23,367,457)	(21,930,246)
	41,506,174	37,704,269	41,356,510	37,693,380
Sub Total - Land and Buildings	50,369,038	46,567,133	50,219,374	46,556,244
Plant and Equipment				
At cost	24,829,580	21,786,778	22,073,479	20,521,397
Less: Accumulated depreciation	(21,201,778)	(19,635,637)	(19,869,931)	(18,739,761)
	3,627,802	2,151,141	2,203,548	1,781,636
Poker Machines				
At cost	15,576,273	15,965,348	15,576,273	15,965,348
Less: Accumulated depreciation	(12,397,979)	(12,940,064)	(12,397,979)	(12,940,064)
	3,178,294	3,025,284	3,178,294	3,025,284
Motor Vehicles				
Motor Vehicle at cost	320,189	382,212	174,617	174,824
Motor Vehicles accumulated depreciation	(204,132)	(306,956)	(154,004)	(137,274)
	116,057	75,256	20,613	37,550
Capital works in progress				
At cost	2,773,377	5,455,034	2,773,377	5,455,034
Total property, plant and equipment	60,064,568	57,273,848	58,395,205	56,855,748

Refer to Note 12 for details of security over property, plant and equipment.

Valuation

On 31 December 2021 an independent valuation of the consolidated entity's land and buildings was carried out by registered valuers, Global Valuation Services Pty Limited. The valuation was prepared on the basis of fair value and determined the fair value of land and buildings of the consolidated entity to be \$96,400,000 respectively. Based on the results of this valuation, the directors are satisfied that the carrying amount of land and buildings at reporting date is adequately supported.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

8 Property, Plant and Equipment (continued)

Land and buildings are recorded at cost. As such, these valuations have not been brought to account. The directors do not believe that there has been a material movement in the market value since the valuation date.

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year are set out below:

	2022 \$	2021 \$	2022 \$	2021 \$
Reconciliations				
Freehold Land				
Carrying amount at beginning of year	8,862,864	8,862,864	8,862,864	8,862,864
Buildings and improvements				
Carrying amount at beginning of year	37,704,269	38,745,239	37,693,380	38,726,257
Additions	5,243,168	382,611	5,100,341	381,116
Depreciation	(1,441,263)	(1,423,581)	(1,437,211)	(1,413,993)
Carrying amount at end of year	41,506,174	37,704,269	41,356,510	37,693,380
Plant and Equipment				
Carrying amount at beginning of year	2,151,141	2,723,996	1,781,936	2,346,035
Additions	2,954,588	818,925	1,576,991	708,806
Disposals	(2,214)	(678)	(2,512)	(3,408)
Depreciation	(1,475,713)	(1,391,102)	(1,152,867)	(1,269,497)
Carrying amount at end of year	3,627,802	2,151,141	2,203,548	1,781,936
Poker Machines				
Carrying amount at beginning of year	3,025,284	3,478,666	3,025,285	3,486,290
Additions	1,719,891	1,226,589	1,719,891	1,218,964
Disposals	(9,029)	(35,333)	(9,030)	(35,332)
Depreciation expense	(1,557,852)	(1,644,638)	(1,557,852)	(1,644,638)
Carrying amount at end of year	3,178,294	3,025,284	3,178,294	3,025,284

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

8 Property, Plant and Equipment (continued)

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Reconciliations (continued)				
Motor Vehicles				
Carrying amount at beginning of year	75,256	69,318	37,550	54,487
Additions	76,232	31,642	-	-
Disposals	(116,485)	-	-	-
Depreciation	81,054	(25,704)	(16,937)	(16,937)
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at end of year	116,057	75,256	20,613	37,550
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Capital Works in Progress				
Carrying amount at beginning of year	5,455,034	1,724,744	5,455,034	1,724,744
Additions	5,707,632	6,047,487	5,707,632	6,047,487
Transfers to Buildings and improvements and plant and equipment	(8,389,289)	(2,317,197)	(8,389,289)	(2,317,197)
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at end of year	2,773,377	5,455,034	2,773,377	5,455,034
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Core Properties held by the consolidated entity are:

- 95-115 Liverpool Road, Ashfield, being Lot 1 DP 1188684
- 114 Church Street, Croydon being Lot 1 in DP 554988

Non-Core Properties held by the consolidated entity are:

- 72 Queen Street, Croydon being Lots 5, 7 and 8 in DP 237006
- 142 Croydon Road, Croydon being Lots 1 and 3 in DP 550694
- 98 Liverpool Road, Ashfield being Lot 6 in DP 4284

NOTES TO THE CONSOLIDATED FINANCIAL REPORT



For the Year ended 31 October 2022

8 Property, Plant and Equipment (continued)

Recognition and Measurement

Freehold land and buildings are shown at historic cost less subsequent depreciation for buildings and accumulated impairment losses for land and buildings.

Plant and equipment is stated at historical cost less depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the consolidated entity and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit or loss during the financial period in which they are incurred.

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated using the straight line/ diminishing value methods to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives, as follows:

	2022	2021
Property, plant and equipment		
Buildings and improvements	40	40
Plant and equipment	3 - 13	3 - 13
Motor vehicles	5	5
Poker machines	5	5

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each Statement of Financial Position date.

Capital work-in-progress is stated at cost and not depreciated. Depreciation commences when the assets are ready for their intended use, at which point it is transferred out of capital work-in-progress to the class of asset to which it relates.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the profit or loss. When revalued assets are sold, it is consolidated entity policy to transfer the amounts included in other reserves with respect to those assets to retained earnings.

Key Estimates and Judgements

The consolidated entity determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

9 Right-of-use assets

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Plant and Equipment - right-of-use				
At cost	81,520	607,958	-	-
Less accumulated amortisation	(40,760)	(424,549)	-	-
	<u>40,760</u>	<u>183,409</u>	<u>-</u>	<u>-</u>
Motor Vehicles - right-of-use				
At cost	151,629	151,629	-	-
Less accumulated amortisation	(128,544)	(70,118)	-	-
	<u>23,085</u>	<u>81,511</u>	<u>-</u>	<u>-</u>
Car Park - right-of-use				
At cost	560,275	-	-	-
Less accumulated amortisation	(4,669)	-	-	-
	<u>555,606</u>	<u>-</u>	<u>-</u>	<u>-</u>
Centre of Excellence - right-of-use				
At cost	1,958,028	-	-	-
Less accumulated amortisation	(26,712)	-	-	-
	<u>1,931,316</u>	<u>-</u>	<u>-</u>	<u>-</u>
Property - right-of-use				
At cost	1,830,188	1,830,957	1,830,188	1,830,957
Less accumulated amortisation	(383,831)	(200,897)	(383,831)	(200,897)
	<u>1,446,357</u>	<u>1,630,060</u>	<u>1,446,357</u>	<u>1,630,060</u>
Total right-of-use assets at the end of the year	<u>3,997,125</u>	<u>1,894,981</u>	<u>1,446,357</u>	<u>1,630,060</u>

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

9 Right-of-use assets (continued)

Movements in carrying amounts:

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Plant and Equipment - right-of-use				
Carrying amount at beginning of year	183,409	452,403	-	-
Additions	-	-	-	-
Depreciation	(142,649)	(268,994)	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at the end of the year	40,760	183,409	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Motor Vehicles - right-of-use				
Carrying amount at beginning of year	81,511	59,621	-	-
Additions	-	77,102	-	-
Depreciation	(58,425)	(55,212)	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at the end of the year	23,086	81,511	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Car Park - right-of-use				
Carrying amount at beginning of year	-	-	-	-
Additions	560,275	-	-	-
Depreciation	(4,669)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at the end of the year	555,606	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Centre of Excellence - right-of-use				
Carrying amount at beginning of year	-	-	-	-
Additions	15,557,795	-	-	-
Impairment	(13,599,767)	-	-	-
Depreciation	(26,712)	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at the end of the year	1,931,316	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

9 Right-of-use assets (continued)

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Property - right-of-use				
Carrying amount at beginning of year	1,630,060	1,814,728	1,630,060	1,814,728
Additions	-	1,588	-	1,588
Modification	(770)	-	(770)	-
Depreciation	(182,934)	(186,256)	(182,934)	(186,256)
	<hr/>	<hr/>	<hr/>	<hr/>
Carrying amount at the end of the year	1,446,356	1,630,060	1,446,356	1,630,060
	<hr/>	<hr/>	<hr/>	<hr/>
Total right-of-use assets at the end of the year	3,997,125	1,894,981	1,446,356	1,630,060

Plant and equipment - right-of-use

The plant and equipment right-of-use assets relate to photocopiers and facility demountable leases which are non-cancellable leases with a term of five and two years respectively. Both leases commenced in April 2020. The incremental borrowing rate applied to these leases is 2.59% (refer to Note 15). There are no options to renew.

Motor Vehicle - right-of-use

The motor right-of-use asset relates to two leases that are non-cancellable leases with four year terms commencing February 2020. The incremental borrowing rate applied to these leases is 2.59% (refer to Note 15). There are no options to renew.

Car park - right-of-use

The car park right-of-use asset relates to the car park lease at Concord Oval which is a non-cancellable lease with a term of twenty years commencing August 2022. The incremental borrowing rate applied to the lease is 2.59% (refer to Note 15). There are no options to renew.

Centre of excellence - right-of-use

The centre of excellence right-of-use asset relates to the Centre of Excellence facility at Concord Oval which is a non-cancellable lease with a term of twenty years commencing August 2022. The incremental borrowing rate applied to the lease is 5.00% (refer to Note 15). There are no options to renew.

During the year an impairment was recognised on the Centre of Excellence right-of-use asset amounting to \$13,599,767. This impairment arose as a result of the carrying amount of the Centre of Excellence right-of-use asset being in excess of the recoverable amount. Management assessed the recoverable amount of the Centre of Excellence right-of-use asset based on commercial terms of a leased assets with similar terms, security and economic conditions.

Property - right-of-use

The property rights-of-use asset relates to the Sydney Markets premises on amalgamation of Balmain Leagues Club. The lease is a non-cancellable leases with five year terms commencing September 2020. The incremental borrowing rate applied to these leases is 2.7% (refer to Note 15). There are multiple options to renew for a period of five years with management determining that renewal in 2025 is probable.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

9 Right-of-use assets (continued)

Recognition and measurement

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the consolidated entity expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is recognised over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any re-measurement of lease liabilities.

The consolidated entity has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

During the year the consolidated entity entered into an agreement to temporarily relocate its premises at Concord Oval, Loftus Street, Concord to 8P Gipps Street, Concord during the construction of its Centre of Excellence Facility. This lease is held under a peppercorn lease arrangement and has been recognised at cost on initial application. The lease term is for a three year period.

Key Estimate and Judgement: Lease term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the consolidated entity's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The consolidated entity reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

10 Intangible Assets

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Poker machine entitlements	2,772,000	2,772,000	2,772,000	2,772,000
Total Intangible Assets	2,772,000	2,772,000	2,772,000	2,772,000

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

10 Intangible Assets (continued)

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Poker machine entitlements				
Opening net book amount	2,772,000	2,772,000	2,772,000	2,772,000
Total Intangible Assets	2,772,000	2,772,000	2,772,000	2,772,000

Indefinite useful life

Poker machine entitlements are administrated by the state government which restricts the number of poker machines that can be installed by licensed club holder. The entitlements which may be transferred or acquired or sold do not have an expiration date and are therefore deemed to have an indefinite useful life. Poker machine entitlements are internally generated and therefore are only recognised when acquired and are valued at cost.

Poker Machine Entitlements

Poker machine entitlements are not amortised. Instead, poker machine entitlements are tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired, and are carried at cost less accumulated impairment losses.

Impairment of non-financial assets

Goodwill and other intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Key Estimates and Judgements

Intangible Assets

Impairment of poker machine entitlements is recognised based on a value in use calculations and is measured at the present value of the estimated future cash inflows available to the consolidated entity from the use of these licenses. In determining the present value of the cash inflows, growth rates and appropriate discount factors have been considered.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

11 Trade and Other Payables

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Current				
Trade creditors	6,581,639	2,392,410	901,974	1,986,737
Goods and services tax (GST) payable	355,185	190,088	335,346	55,122
Other creditors and accruals	4,659,854	3,838,516	3,309,454	2,140,768
	<u>11,596,678</u>	<u>6,421,014</u>	<u>4,546,774</u>	<u>4,182,627</u>

Recognition and Measurement

These amounts represent liabilities for goods and services provided to the consolidated entity prior to the end of the financial year which are unpaid, and are measured at amortised cost. The amounts are unsecured and are usually paid within 30 days of recognition.

12 Financial Liabilities

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Current				
Secured				
Debenture loans	2,000	1,800	2,000	1,800
Hire purchase				
External loans payable				
	<u>2,000</u>	<u>1,800</u>	<u>2,000</u>	<u>1,800</u>
Financing Arrangements				
The entity has access to the following lines of credit:				
Total facilities available:				
Credit card facility	40,000	60,000	40,000	60,000
Commercial bill facility	-	8,000,000	-	8,000,000
	<u>40,000</u>	<u>8,060,000</u>	<u>40,000</u>	<u>8,060,000</u>
Facilities utilised at reporting date:				
Credit card facility	14,658	13,403	14,658	13,403
	<u>14,658</u>	<u>13,403</u>	<u>14,658</u>	<u>13,403</u>

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

12 Financial Liabilities (continued)

Commercial Bill Facility

The commercial bill facilities \$8,000,000 was cancelled on 25 March 2022. The interest rate was a variable rate determined by the BBSY plus a margin rate of 2.679%. Monthly re-payments over the term of the facility were limited to interest and fees. The facility was repayable in full on expiry of the finance term.

Security

The bank overdraft and commercial bill facility are secured by a registered mortgage debenture by Western Suburbs Leagues Club Limited over all of its assets.

Registered mortgages over the following properties:

- 95-115 Liverpool Road, Ashfield
- 114 Church Street, Croydon

Recognition and Measurement

Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost.

Borrowings are classified as non-current liabilities unless the consolidated entity has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

13 Employee Benefits

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Current				
Employee benefits	2,450,666	2,276,591	2,125,382	1,946,148
Non-Current				
Employee benefits	180,927	162,913	108,968	80,293
	<u>2,631,593</u>	<u>2,439,504</u>	<u>2,234,350</u>	<u>2,026,441</u>

Recognition and Measurement

Wages and Salaries and Annual Leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within 12 months of the reporting date are recognised in other payables with respect to employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022



13 Employee Benefits (continued)

Long Service Leave

The provision for employee benefits relating to long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided to reporting date.

The provision is calculated using expected future increases in wage and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the market yields on national government bonds at reporting date which most closely match the terms of maturity with the expected timing of cash flows. The unwinding of the discount is treated as long service leave expense.

Superannuation Plan

The consolidated entity contributes to several defined contribution superannuation plans. Contributions are recognised as an expense as they are made. The consolidated entity has no legal or constructive obligation to fund any deficit.

Key Estimates and Judgements

Long Service Leave Provision

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect to all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

14 Revenue in advance

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Current				
Revenue received in advance, including:				
West's Tigers foundation donations	-	395,961	-	-
Other revenue received in advance	1,855,619	1,645,685	-	-
	<u>1,855,619</u>	<u>2,041,646</u>	<u>-</u>	<u>-</u>
Non-current				
Revenue received in advance	155,254	160,783	155,254	160,782
	<u>155,254</u>	<u>160,783</u>	<u>155,254</u>	<u>160,782</u>

Recognition and Measurement

Revenue received in advance

Refer to note 2 for further information on the consolidated entity's revenue recognition policies. Deferred revenue is recognised when the consolidated entity receives consideration in advance of the performance obligations being met.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

15 Leases

	Consolidated Entity		Parent Entity	
	2022 \$	2021 \$	2022 \$	2021 \$
Current				
Lease liabilities	241,396	380,159	179,172	176,529
Non-current				
Lease liabilities	1,915,209	1,594,946	1,354,787	1,528,990
Total lease liability	2,156,605	1,975,105	1,533,959	1,705,519
<i>Future lease payments</i>				
Future lease payments are due as follows:				
Within one year	289,227	425,583	214,951	214,951
One to five years	1,042,935	937,211	859,804	859,804
More than five years	1,160,940	841,891	626,940	841,891

Recognition and measurement

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the consolidated entity's incremental borrowing rate. Lease liabilities are secured over the rights to the hire purchase assets recognised in the statement of financial position which will revert to the lessor if the consolidated entity defaults.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; and/or certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Key Estimate and Judgement: Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the consolidated entity estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic conditions.

16 Members' Funds - Reserves

	Consolidated Entity		Parent Entity	
	2022 \$	2021 \$	2022 \$	2021 \$
Equity Reserve				
Balance at beginning of the year	781,060	781,060	781,060	781,060
Total Reserves	781,060	781,060	781,060	781,060

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

17 Commitments

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
a) Operating Lease Commitments				
Future operating lease commitments not recognised as liabilities, payable:				
Within one year	2,516	3,197	2,516	3,197
	<u>2,516</u>	<u>3,197</u>	<u>2,516</u>	<u>3,197</u>

The entity leases property under non-cancellable operating leases expiring from one to five years. Leases generally provide the entity with a right of renewal at which time all terms are renegotiated. Lease payments comprise a base amount plus an incremental contingent rental. Contingent rentals are based on either movement in the Consumer Price Index or operating criteria.

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
b) Forward Commitments				
Players and Head Coach				
Committed at the reporting date but not recognised as liabilities, payable:				
Within one year	11,359,220	10,002,105	-	-
Between one and five years	13,819,333	9,385,335	-	-
Commitment to Balmain Tigers Rugby League Football Club				
Committed at the reporting date but not recognised as liabilities, payable:				
Within one year	350,000	350,000	350,000	350,000
Between one and five years	350,000	700,000	350,000	700,000
Total	<u>25,878,553</u>	<u>20,437,440</u>	<u>700,000</u>	<u>1,050,000</u>

Players and Head Coach

West's Tigers Rugby League Football Pty Ltd has entered into contracts with players and coaches with respect to subsequent seasons, whereby certain minimum amounts are payable.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

17 Commitments (continued)

Commitment to Balmain Tigers Rugby League Football Club

A condition precedent to the completion of the 2020 amalgamation between Western Suburbs Leagues Club and Balmain Leagues Club is to support Balmain Tigers Rugby League Football Club for a total amount up to \$350,000 per year over 5 years.

Other commitments

The consolidated entity entered into an arrangement with Westpac Banking Corporation with respect to the payment of its general insurance. The insurance premium is paid by the bank on behalf of Western Suburbs Leagues Club Limited, with payments to Westpac being made on a monthly basis by the consolidated entity. The estimated payments remaining under this agreement with respect to future periods is \$329,730 (2021: \$199,546).

18 Contingent Liabilities

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$
Bank Guarantees				
The Consolidated entity has given the following bank guarantees:				
Ashfield Municipal Council	220,000	220,000	220,000	220,000
TAB Limited	7,000	7,000	7,000	7,000
Roads and Maritime services	17,000	17,000	17,000	17,000
	<u>244,000</u>	<u>244,000</u>	<u>244,000</u>	<u>244,000</u>

19 Key Management Personnel Details

(a) Directors

The following persons were non-executive directors of the company during the financial year (unless otherwise stated):

Dennis Burgess
Frederick Wayde
Anthony Andreacchio
Michael Liubinskas
Julie Romero
Vince Tropiano
David Gilbert

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

19 Key Management Personnel Details (continued)

(b) Other Key Management Personnel

The following persons also had authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly during the financial year:

Name	Position
Simon Cook	Chief Executive Officer
Daniel Paton	Chief Financial Officer
Tim McAleer	Chief Operating Officer
David Walsh	Group Gaming Executive
Michelle Nielsen	Executive Manager - HR/People & Culture

(c) Key Management Personnel Compensation

	Consolidated Entity		Parent Entity	
	2022	2021	2022	2021
	\$	\$	\$	\$

Compensation

The aggregate compensation made to directors and other members of key management personnel of the consolidated entity is set out below:

Aggregate compensation	2,029,693	1,800,243	2,029,693	1,800,243
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20 Related Parties

Key Management Personnel

Disclosures relating to key management personnel are set out in Note 18.

Directors' Transactions with the Company

From time to time, directors of the company, or their director-related entities, may purchase goods from the company. These purchases are on the same terms and conditions as those entered into by other company employees or customers and are trivial or domestic in nature.

Apart from the details disclosed in this note, no director has entered into a material contract with the company since the end of the previous financial year and there were no material contracts involving directors' interests existing at year end.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

20 Related Parties (continued)

Related Party Transactions

Western Suburbs Leagues Club Limited supports Western Suburbs District Rugby League Football Club Limited through the provision of funding. The amount paid during the year was \$163,333 (2021: \$122,511).

Western Suburbs Leagues Club Limited supports Wests Tigers Rugby League Football Pty Ltd. The amount paid during the year ended 31 October 2022 was \$1,847,714 (2021: \$1,100,000).

Western Suburbs Leagues Club Limited supports Balmain Tigers Rugby League Football Club Limited. The amount paid during the year ended 31 October 2022 was \$80,000 (2021: \$116,500).

Receivables from and payable to related parties

There were no balances outstanding from related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to or from related parties at the current reporting date (2021: \$1,747,714).

Terms and conditions

All transactions were made on normal commercial terms and conditions and at market rates.

21 Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Accounting Firm 123, the auditor of the company, its network firms and unrelated firms:

	Consolidated Entity		Parent Entity	
	2022 \$	2021 \$	2022 \$	2021 \$
Audit services - BDO Audit Pty Ltd				
Audit of the financial statements	96,500	84,500	52,000	48,000
Assistance with the preparation of the financial statements	7,000	5,000	7,000	5,000
	<hr/>	<hr/>	<hr/>	<hr/>
Other services - BDO Services Pty Ltd				
Preparation of the tax return	11,218	9,088	11,218	9,088
Fringe benefits tax return	5,600	7,400	4,100	3,900
Whistleblowing policy	5,000	5,000	5,000	5,000
	<hr/>	<hr/>	<hr/>	<hr/>
	125,318	110,988	125,318	110,988
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022



22 Controlled Entities

The controlled entities of Western Suburbs League Club Limited are:

- Wests Magpies Pty Limited (formerly known as Western Suburbs Rugby League Football Group Pty Limited.)
- Western Suburbs District Rugby League Football Club Limited; and
- Wests Tigers Rugby League Football Pty Ltd

The controlled entities are incorporated in Australia.

	Consolidated percentage interest	
	2022	2021
	%	%
Western Suburbs District Rugby League Football Club Limited	100%	100%
Wests Magpies Pty Limited	100%	100%
Wests Tigers Rugby League Football Pty Ltd	90%	90%

The non-controlling interest has a 10% (2021: 10%) equity holding in Wests Tigers Rugby League Football Pty Ltd.

23 Events Subsequent to Reporting Date

The consolidated entity entered into the following arrangements subsequent to the balance sheet date:

No other matters or circumstance have arisen since 31 October 2022 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.

24 Company Details

Western Suburbs Leagues Club Limited is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the constitution of the company, every member of the company undertakes to contribute an amount limited to \$4 per member in the event of the winding up of the company during the time that he is a member or within one year thereafter. As at 31 October 2022 there were 33,763 members (2021: 34,945). The liability at 31 October 2022 was \$135,052 (2021: \$139,780).

The registered office of the Company is 115 Liverpool Road, Ashfield NSW 2131.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT

For the Year ended 31 October 2022

25 Summary of Other Significant Accounting Policies

Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense. Receivables and payables in the Statement of Financial Position are shown inclusive of GST.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as a current asset or liability in the Statement of Financial Position. Cash flows are included in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the Australian Taxation Office.

Current and Non-Current Classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Fair Value Estimation

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets such as trading and available for sale securities is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the consolidated entity is the current bid price.

The carrying value of trade receivables and payables are assumed to approximate their fair value due to their short term nature.

The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the consolidated entity for similar liabilities.

NOTES TO THE CONSOLIDATED FINANCIAL REPORT



For the Year ended 31 October 2022

25 Summary of Other Significant Accounting Policies (continued)

Customer Loyalty Program

The consolidated entity operates a loyalty program where customers accumulate points for dollars spent. The award points are recognised as a separately identifiable component of the initial sale transaction, by allocating the fair value of the consideration received between the award points and the other components of the sale that the award points are recognised at their fair value. Revenue from the award points is recognised when the points are redeemed. The amount of revenue is based on the number of points redeemed relative to the total number expected to be redeemed.





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CROYDON SPORTS
MARKETS CLUB

